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## Report of Berkshire West CCG Governing Body: 11 September 2018

Title	Chief Officer's Report – July-August 2018
Sponsoring Director	Cathy Winfield, Chief Officer
Author(s)	Cathy Winfield, Chief Officer
Purpose	To provide an update on key areas of work
Previously considered by	Not applicable
Risk and Assurance	Provides assurance on matters of Constitution reserved to CO.
Financial and resource implications	Not applicable
Legal implications/regulatory requirements	Where the report relates to policies, these have been developed in accordance with legislative requirements.
Consultation, public engagement & partnership working implications/impact	Undertaken with regard to specific work streams as appropriate.
Public Sector Equality Duty	None

### **Executive Summary**

The Chief Officer's report covers the following areas:

- Integrated Care System
- Buckinghamshire, Oxfordshire and Berkshire West (BOB) STP
- BW10 integration programme
- Primary Care
- National Medical Director visit
- NHS70

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### **Recommendation**

That the Governing Body receives the Chief Officer's report and notes the updates provided.

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## Chief Officer's Report

July-August 2018

### **1. Integrated Care System**

The ICS continues with its development work and hosted a successful session with senior executives from each of the organisations on 23<sup>rd</sup> August. This session was facilitated by the Kings Fund and covered:

- Taking stock of early successes
- Examining what more we can do to speed up delivery of change programmes
- Reflecting on relationships between the organisations and what further work we need to do to support our staff in this area

The ICS Unified Executive met in August and discussed:

- Planning for the ICS stakeholder event taking place in October
- The collaborative work we are undertaking with our partners in Buckinghamshire, Oxfordshire and Frimley
- A proposal to move Denosumab injections to GP practices, with approved funding to develop this service
- The work we are undertaking to understand how many beds (of all types in all settings) are truly needed for our population
- An update to our work to support “high intensity users” of our services
- A detailed review of the next tranche of pathway redesign schemes to be led by our Clinical Delivery Group

Our ICS continues to work with the regulators to define how our future relationship with NHS E, NHS I, the STP and other ICSs will develop. A refreshed Memorandum of Understanding will be presented to the Governing Body for discussion and approval at the meeting today.

I and the Director of Strategy have also had a positive discussion with our lead MSK patient representative to agree our approach on the next phase of the MSK transformation work.

The ICS continues to work closely with the Frimley system on Population Health Management and met together with Regional and national leads this month. Both systems also took part in a Population Health Intelligence Capabilities Workshop, with good representation across the NHS and colleagues from Public Health.

In addition the GP Alliances continue to play an active role within the Berkshire West ICS to support the delivery of the ICS priorities. They have undertaken a prioritisation exercise to identify their key areas of focus, allowing them to assign their resources to the most appropriate workstreams. Their key areas of focus over the coming months include supporting the iMSK and Dermatology pathways redesign.

## **2. Buckinghamshire, Oxfordshire and Berkshire West (BOB) STP**

Tim Beasley will be joining the STP team on 6th September as the Head of STP (ICS) System Development. He will work with Fiona Wise, the STP's Executive Chair, to develop the STP and to support further work to deliver Integrated Care Systems (ICSs). Tim is currently NHS Improvement's Head of Regulation in the South East and South West, and will continue this role one day a week – he will work for the STP four days a week.

Paul Brennan has joined the STP as its full-time Programme Director. Before joining the Sustainability and Transformation Partnership, Paul was Deputy CEO/Director of Clinical Services at Oxford University Hospitals NHS Foundation Trust. Paul will work directly to the STP's Executive Chair, Fiona Wise. His focus will be on developing a clinical strategy for Buckinghamshire, Oxfordshire and Berkshire West (BOB), developing a plan that ensures there is a capacity plan to meet the planned care needs across BOB and assessing the potential and implications of delivering specialised commissioning across the STP.

Ensuring all health and care systems within the footprint are meeting cancer targets and are well prepared for winter will be the main area of focus for the September meeting of the STP Chief Executives' Strategy Group.

## **3. BW10 Integration Programme**

The Chief Officers of the Berkshire West 10 organisations met on 31 July to discuss how best to maintain the momentum this programme of work has established.

At this session, they agreed:

- To streamline the governance of the programme, with the Chief Officers meeting more frequently as a point of escalation
- To remove the Berkshire West 10 Integration Board and allow locality areas more freedom and flexibility in how they convene local discussions
- To hold a workshop in October where opportunities of strategic alignment between the NHS and Local Government existed and could be further explored for collaboration
- To support the Delivery Group maintain the improvement in system performance, particularly with regard to DTOC and NEL admission improvements

The Berkshire West 10 Integration Board met on 15 August and ratified this approach.

In further work with local authority partners, I met Councillor Tony Jones from Reading BC who has newly taken on the portfolio for Adult Social Care, and heard his perspective on how we might work together to develop primary care hubs where people can access both primary care and some services that are currently provided at the hospital. I also met the new Director of Public Health, Tessa Lingfield, to discuss how we could strengthen our joint working. Tessa has now joined the Clinical Delivery Group for the ICS and will be a key part of our Population Health Management work going forwards.

I also attended an excellent work shop with Wokingham Health and Wellbeing Board to support the refresh of the Health and Wellbeing Board strategy and to develop new ways of working together.

#### **4. Primary Care**

The CCG continues to monitor closely the outcomes of the changes at Circuit Lange and Priory Avenue surgeries. I briefed Reading Health Oversight and Scrutiny Committee on the work, which was well received, and reiterated the CCG's commitment to undertake a formal post-project evaluation with stakeholders including local representatives, patients and stakeholders, which will be reported to the CCG's Primary Care Commissioning Committee. I was also pleased to see positive patient feedback reflected in the Reading Healthwatch report in this area: highlights included that 84% of patients surveyed felt there had been positive changes at Circuit Lane since 1 April, and 86% felt that that Western Elms (the new contract holders) was keeping them informed about changes or improvements to the service.

I have met with Wokingham Borough Council to discuss how primary care services will support new houses in Arborfield. The CCG position, in line with the principles expressed in our Primary Care Estate Strategy, is that no expansion of the primary care estate is currently required in this area, as we have already developed two new services - Wokingham Medical Centre and Shinfield - and expanded four existing surgeries. I have agreed that the CCG will meet further with the Arborfield developers in order to validate all previous assumptions, and be certain that our position remains sound.

Excellent feedback has been received from primary care colleagues on a TIPS event held in July, where primary and secondary care doctors presented in pairs on service redesign to improve pathways for patients and make the best use of system resources. Topics covered included Mental Health Pathways, Rheumatology and Respiratory.

The four GP Alliances continue to develop, and, with NHS E, are to undertake a self-assessment exercise of their level of maturity, against a national maturity index. This will then be formulated into an action plan to support the further development and formation of "primary care neighbourhoods" (clusters of GP practices covering populations of 30-50, 000) across the Berkshire West footprint.

#### **5. National Medical Director visit**

Steve Powis, National Medical Director, and Nigel Acheson, Regional Medical Director, from NHS England, visited the Berkshire West system on 7 August. They listened to an update on the work of the ICS, and were given a tour of the integrated health and social care hub in Wokingham, where they met a range of front line staff, listened to patient calls and heard about the Berkshire West work to manage community and mental health referrals. This was followed by an opportunity for informal discussion around local successes and challenges.

#### **6. NHS70**

Staff joined enthusiastically in the national celebrations for the 70<sup>th</sup> birthday of the NHS in July, recognising the hard work and commitment of staff past and present and raising money for NHS charities. Staff baked cakes and donated tombola gifts for a summer fete which raised £642, which is

to be split equally between our chosen charities “Duchess of Kent” and “Launchpad Reading”. In addition, a number of CCG staff were proud to be able to attend special services held for NHS staff, volunteers and partners at Westminster Abbey and York Minster.

CW: August 2018