

NHS BERKSHIRE WEST CCG

FINANCIAL PERFORMANCE TO October 2018/19

MONTH 7 2018/19

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Section A1- Finance Dashboard:

Financial Duties		Target	Target £'000s	Actual £'000	% achieved	Rating this month	Narrative
1	In Year Financial Position - Forecast Outturn	Achievement of breakeven position	£0	£0	Yes		
2	Runnings Costs Forecast Outturn	Not overspend Running cost allocation	£10,855	£10,202	Yes		
3	Capital expenditure not to exceed resource		£60	£60	Yes		

Non statutory financial duties		Target	Target £'000s	Actual £'000	% achieved	Rating this month	Narrative
4a	YTD Creditors - Better Payment Practice Code	95% paid within 30 days	£294,879	£292,267	99.1%		
4b	YTD Creditors - Better Payment Practice Code (By volume)	95% paid within 30 days	11,432	11,062	96.8%		
5	Mental Health Parity of Esteem target achieved	Set % increase in spend in year.	3.1%	3.7%	Yes		
6	YTD Cash drawing	% of total allocation drawn	384,894	379,041	98%		
7	Month end cash balances	1.25% Bank Balance or within £250k	622	52	Yes		

Financial Indicators		Target	Target £'000s	Actual £'000	% achieved	Rating this month	Narrative
8	In Year Financial Position year to date	Achievement of breakeven position	£0	£0	Yes		
9	QIPP Year to Date	Actual	5,857	5,048	86%	0.861875	
10	QIPP Forecast Outturn	Actual	16,875	12,716	75%	0.753517	
11	Net risks to Outturn	All risks able to be mitigated	0	2,000	No		Flagged to NHSE that system risks may increase this estimate on next submission

Key

On Plan
Take Note
Action Required



Note:

The CCG is forecasting to achieve all its main financial targets at year end, however, achievement of its £16.9m savings targets continues to be a significant risk, along with emerging pressures within Prescribing and MH placements.

FINANCIAL PERFORMANCE TO October 2018/19

MONTH 7 2018/19

Section B1 -Financial Performance

Summary of Position against Plan

Area	YTD			Annual Plan £'000	Forecast £'000	Forecast Variance £'000	Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	Variance against Plan £'000				
Commissioning							
Acute Services	192,461	193,663	1,202	334,069	335,761	1,692	1,851
Mental Health Services	39,520	39,935	415	67,749	68,555	806	808
Community Health Services	31,613	31,897	283	53,898	54,173	275	217
Other Commissioning	16,628	12,646	(3,982)	28,306	24,284	(4,022)	(3,809)
Primary Care	84,007	83,814	(192)	144,755	143,849	(906)	(331)
Continuing Care	12,977	13,203	226	22,247	22,538	291	132
Reserves	(2,393)	0	2,393	(1,105)	1,413	2,518	1,785
Commissioning Sub Total	374,814	375,159	345	649,919	650,572	654	654
Running Costs	6,332	5,987	(345)	10,855	10,202	(654)	(654)
Total in year	381,145	381,145	0	660,774	660,774	0	0
Retained Surplus brought forward	7,278	0	(7,278)	12,477	0	(12,477)	(12,477)
Cumulative position	388,424	381,145	(7,278)	673,251	660,774	(12,477)	(12,477)

The CCGs has achieved a breakeven position YTD and is forecasting to break even by year end, as well as also carrying forward prior year surpluses of £12.5m per NHS England guidance. Overperformance in Acute contracts and Mental Health placements currently offset by balances brought forward from last year, prescribing underspends and savings in running costs.

FINANCIAL PERFORMANCE TO October 2018/19

MONTH 7 2018/19

Section C1 -Acute Services

Summary of Position against Plan

Area	YTD Variance against Plan			Forecast Variance			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	£'000	Annual Plan £'000	Forecast £'000	£'000	
Royal Berkshire NHS Foundation Trust	135,795	135,795	0	237,248	237,248	0	0
Hampshire Hospitals NHS Foundation Trust	8,424	8,364	(61)	14,441	14,338	(104)	(36)
Great Western NHS Foundation Trust	4,453	4,228	(226)	7,634	7,247	(387)	(289)
Oxford University Hospitals NHS Trust	4,653	4,725	71	7,977	8,175	197	107
Buckinghamshire Healthcare NHS Trust	126	204	79	215	215	0	0
Royal Surrey County NHS Foundation Trust	0	0	0	0	0	0	0
Frimley Park NHS Foundation Trust	4,582	5,102	520	7,855	8,561	706	506
Non NHS Providers *	10,852	11,264	412	18,603	19,248	645	785
London Trust's	3,419	3,822	404	5,861	6,553	692	671
Ambulance Services	9,677	9,752	75	16,589	16,694	105	105
Collaborative Commissioning	141	141	0	241	241	0	0
High Cost Drugs	6,451	6,368	(83)	11,058	10,916	(142)	73
Non Contracted Activity (NCA)	2,982	2,943	(40)	5,113	5,045	(68)	(113)
Winter Pressures	84	84	0	143	143	0	0
End of Life Care	0	0	0	0	0	0	0
Urgent Care	270	297	27	463	510	47	43
Clinical Assessment and Treatment Centres	0	16	16	0	0	0	0
Other	0	0	0	0	0	0	0
Other	552	559	7	626	626	0	0
Total	192,461	193,663	1,202	334,069	335,761	1,692	1,851
* Non NHS Providers:							
Berkshire Independent Hospitals (Ramsay)	2,798	3,199	401	4,796	5,484	688	752
Circle Reading	4,888	5,074	185	8,380	8,698	318	318
Spire Dunedin	2,184	2,125	(59)	3,744	3,643	(101)	(131)
Hampshire Clinics	394	255	(139)	675	436	(239)	(223)
Marie Stopes	11	8	(3)	19	14	(5)	(5)
Oxford Fertility Unit	243	177	(66)	416	303	(113)	(31)
British Pregnancy Advice Society	243	270	27	416	462	46	51
Independent Health Group	8	16	8	13	27	13	16
Other	0	0	0	0	0	0	0
Nuffield Health	18	40	22	30	68	38	38
London Trust admin	103	103	0	176	176	0	0
Other recharges	(36)	0	36	(62)	(62)	0	0
	0	0	0	0	0	0	0
	10,852	11,264	412	18,603	19,248	645	785

The contractual arrangement with the Royal Berkshire FT for 2018-19, is cost based and risk shared (rather than based on activity counted within Pbr). The position at M7, is that the Trust is operating within its net budgets, and is not indicating at this stage that a cost pressure exists.

Great Western FT continues to under perform in Non Elective activities, Critical Care, Drugs and Devises which are the main reasons for the favourable variance.

Frimley FT overperformance in NEL activity, primarily Obstetrics , Respiratory and A&E specialties. Detail of these increases being queried with provider.

Overperformance continues to be an issue with BIH Ramsay and Circle related to Trauma and orthopaedics, gastroenterology and pain management. Some of this is being offset against the underperformance Spire and Hampshire Clinics, related to Trauma and Orthopaedics.

London Trusts overspend related to Guys Hospital currently under investigation also increases shown for Imperial, Brompton and St George's and UCLH which are also under investigation.

Ambulance over performance due to acuity (case mix).

FINANCIAL PERFORMANCE TO October 2018/19

MONTH 7 2018/19

Section C3 -Mental, Community Health Services and Continuing Care

Summary of Position against Plan

Area	YTD			Annual			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	Variance against Plan £'000	Plan £'000	Forecast £'000	Forecast Variance £'000	
Mental Health Services							
Berkshire Healthcare Foundation NHS Trust	33,261	33,261	0	57,018	57,018	0	0
Child Mental Health Placements	650	331	(319)	1,115	662	(452)	(139)
IAPT	72	76	4	123	130	7	4
Dementia Drugs	0	0	0	0	0	0	0
Southern Health	0	0	0	0	0	0	0
Mental Health Services – Not Contracted Activity	220	180	(40)	377	308	(69)	(76)
CAHMSs Income	0	0	0	0	0	0	0
Mental Health Services - Winter Resilience	0	0	0	0	0	0	0
Mental Health Services - Collaborative Commissioning	0	0	0	0	0	0	0
Child and Adolescent Mental Health	240	240	0	411	411	0	0
Learning Difficulties	6	6	0	10	10	0	0
Adult Mental Health Placements	5,073	5,842	770	8,696	10,016	1,320	1,020
	39,520	39,935	415	67,749	68,555	806	808

Variance to plan relates to MH placements costs (Adult), which due to their nature can be very volatile (i.e. small numbers). For this reason much of the potential costs is still recognised as a risk, rather than entirely within Outturn. Increase in this month relates to more placements and the impact of rate changes together with date changes. Child placements underspend related to some patients reductions and forecast for some other patients being reviewed.

Area	YTD			Annual			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	Variance against Plan £'000	Plan £'000	Forecast £'000	Forecast Variance £'000	
Community Services							
Berkshire Healthcare Foundation NHS Trust	27,560	27,560	0	47,246	47,246	0	0
BHFT Community SLA Exclusions	0	0	0	0	0	0	0
Neuro Rehab (52161005)	256	250	(6)	439	393	(46)	(46)
Integrated Community Equipment (NRS)	1,368	1,621	252	2,346	2,652	307	263
Other Community Equipment	30	39	9	52	66	14	0
Carers	112	112	0	193	193	0	0
Hospices	2,151	2,151	0	3,487	3,487	0	0
YOT	0	0	0	0	0	0	0
Long Term Conditions	135	163	28	135	135	0	0
	31,613	31,897	283	53,898	54,173	275	217

Neuro Rehab increase related to one new patient. NRS Equipment expenditure has been consistently above budget for Q1 due to increased volume of equipment orders compared with Q1 2017/18. However since the top 5 reasons for equipment orders are, facilitating hospital discharge, pressure damage prevention, palliative care at home, maintaining promoting independence and long term conditions, any savings in equipment orders potentially result in reduced inpatient expenditure. The increase in expenditure will however be investigated with the budget holders.

Area	YTD			Annual			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	Variance against Plan £'000	Plan £'000	Forecast £'000	Forecast Variance £'000	
Continuing Care							
Continuing Health Care -Adult -100%	5,527	5,921	394	9,475	9,623	148	0
Continuing Health Care -Adult -joint funded	1,637	1,423	(214)	2,806	2,806	0	0
Continuing HealthCare -Children	995	1,040	45	1,706	1,706	0	0
Funding Nursing Care	3,752	3,661	(91)	6,432	6,432	0	0
Continuing Care Assessment Team	858	950	92	1,471	1,629	158	132
CHC Adult Fully Funded Personal Health Budgets	177	171	(5)	303	291	(11)	0
CHC Children Personal Health Budgets	23	23	0	39	38	(1)	0
CHC Adult Joint Funded Personal Health Budgets	9	14	6	15	13	(2)	0
	12,977	13,203	226	22,247	22,538	291	132

Management of the CHC process continues to be an area of financial pressure, with performance targets requiring additional resource.

FINANCIAL PERFORMANCE TO October 2018/19

MONTH 7 2018/19

Section C4 -Other Commissioning Services

Summary of Position against Plan

Area	YTD			Forecast			Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	Variance against Plan £'000	Annual Plan £'000	Forecast £'000	Variance £'000	
Commissioning - Non Acute*	3,240	3,085	(155)	5,554	5,290	(264)	(227)
Non Recurrent Programmes	0	(3,807)	(3,807)	0	(3,807)	(3,807)	(3,642)
Patient Transport	1,510	1,452	(58)	2,589	2,549	(40)	(40)
Programme Projects	126	119	(7)	215	203	(12)	(7)
Exceptions & Prior Approvals	46	68	22	79	119	40	30
Safeguarding	0	0	0	0	0	0	0
NHS 111	1,012	1,018	6	1,735	1,745	10	9
QUALITY PREMIUM PROGRAMME	0	0	0	0	0	0	0
Better Care Fund	9,510	9,544	34	16,303	16,354	51	69
Recharges NHS Property Services Ltd	720	720	(0)	1,034	1,034	0	0
Nursing and Quality Programme	19	19	0	33	33	0	0
Clinical Leads (ACS)	445	428	(17)	763	763	0	0
	16,628	12,646	(3,982)	28,306	24,284	(4,022)	(3,809)

Commissioning Non Acute covers Tier 2 services where there has been a decrease in activity related to Gastro, Physio and Ophthalmology.

Underspends in non recurrent programmes relate to the reversal of net over accruals in 17/18 month 12 positions (corrected when final costs known), and income stream confirmation. The remaining budgets are all operating approximately within plan.

FINANCIAL PERFORMANCE TO October 2018/19

MONTH 7 2018/19

Section C5 - Primary Care

Summary of Position against Plan

Area	YTD Variance against			Forecast			Previous Month Forecast Variance
	YTD Plan	YTD Actual	Plan	Annual Plan	Forecast	Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Primary care co commissioning	38,173	38,510	336	66,184	66,184	0	0
Primary Care IT	866	866	0	1,484	1,484	(0)	(0)
Local Enhanced Services	3,646	3,646	(0)	6,250	6,250	0	0
Westcall	3,301	3,301	0	5,658	5,658	0	0
Primary Care Investments	0	0	0	0	0	0	0
Primary Care Developments	465	465	0	797	797	0	0
GP Forward View	323	323	0	553	553	0	0
	46,773	47,109	336	80,926	80,926	(0)	(0)

Prescribing

GP Prescribing	34,741	34,279	(462)	59,556	58,848	(708)	(256)
Out of Hours Prescribing	197	240	43	337	326	(11)	0
Centrally held drug charge	1,042	988	(55)	1,787	1,693	(93)	0
Dressing Products	1,076	1,037	(38)	1,844	1,778	(66)	(49)
Prescribing Incentive	292	292	0	500	500	0	0
GPC Medicines Mgmt. Meeting	15	15	0	26	26	0	0
Home Oxygen Therapy	263	249	(14)	451	428	(24)	(19)
Script Switch	125	123	(2)	214	211	(3)	(3)
Other income/rebates	(516)	(517)	(1)	(885)	(886)	(1)	(4)
	37,234	36,705	(529)	63,829	62,923	(906)	(331)

The CCG currently has five months of prescribing data (April to August), currently in year to dates and outturns, the achievement of £1.2m QIPP and Cat M pressures have been reflected. The underperformance compared to last month is largely related to the Cat M national pressure of £15m per month coming down to £5m per month from November onwards.

Primary Care budgets are currently being matched to budget. Known costs to date do not indicate any material pressures.

FINANCIAL PERFORMANCE TO October 2018/19

MONTH 7 2018/19

Section D1 - Running Costs

Summary of Position against Plan

Area	YTD			Annual Plan £'000	Forecast £'000	Forecast Variance £'000	Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	YTD Variance against Plan £'000				
Pay	2,506	2,588	82	4,296	4,296	(0)	(0)
Non Pay	1,732	1,364	(368)	2,969	2,316	(654)	(654)
CSU SLA	2,094	2,035	(59)	3,590	3,590	0	0
	6,332	5,987	(345)	10,855	10,202	(654)	(654)

Corporate underspend largely related to QIPP target for running costs for the year of £750k.

Section D2 - Reserves and contingencies

Area	YTD			Annual Plan £'000	Forecast £'000	Forecast Variance £'000	Previous Month Forecast Variance £'000
	YTD Plan £'000	YTD Actual £'000	YTD Variance against Plan £'000				
Contingency	0	0	0	2,938	2,495	(443)	(443)
Other	944	0	(944)	7,932	7,256	(676)	(1,410)
QIPP reserve	(3,337)	0	3,337	(11,975)	(8,337)	3,638	3,638
Headroom	0	0	0	0	0	0	0
	(2,393)	0	2,393	(1,105)	1,413	2,518	1,785

Of the 0.5% contingency budget, only £0.4m has been fed into the OT position at M7, with the remainder being included within the CCGs mitigations.

Other reserves relate primarily to allocations received and commitments for which costs have not yet been incurred, but which will be before the year end, while the negative QIPP budget reflects required savings (which could not be allocated against a specific budget, and so remain in reserves). Against this savings target, a £3.6m underperformance has been fed into the FOT.

FINANCIAL PERFORMANCE TO October 2018/19

MONTH 7 2018/19

Risks and Mitigations	
Risks	Potential risk value £k
Prescribing	1,072
Savings schemes underperformance	789
Mental Health placements	1,517
Community Equipment	300
Primary Care award	523
Acute activity growth - non local	205
Acute activity growth - local	791
Other	1,400
Total	6,597
Mitigations	Potential mitigations value £k
Contingency reserve	2,869
Other reserves	778
Expected additional allocations	180
Other	770
Primary Care award - allocation	0
Total	4,597
Net reported risks	2,000

Major risk relates to the potential pressure on Prescribing budgets (£1.1m), potential for activity growth in the acute sector (£1.0m), and emerging pressures in MH placements and Community Equipment. These are currently offset by use of the CCG contingency and reserves, some potential underspends in budgets and expected additional allocations. Leaving an unmitigated pressure of £2.0m.

FINANCIAL PERFORMANCE TO October 2018/19

MONTH 7 2018/19

Section F - Changes to Allocations

Confirmed Resource limit to Current Budget	£'000
Initial Resource Limit	
Recurrent commissioning allocation	643,093
Running Costs	10,742
Confirmed Initial Resource Limit	653,835
<u>Non Recurrent changes to allocation</u>	
2017/18 Brought Forward Surplus/Deficit	12,477
M2 changes	402
M3 changes	1,790
M4 changes	430
M5 changes	107
M6 changes	2,122
diabetes/endocrinology and CMDT	(5)
Excess Treatment Programme	(14)
Berkshire West ICS - Transformation Funds 2018/19	2,010
Comms support funding for ICS	73
2018-19 CYP IAPT Trainee staff salary support funding	17
RDS2016 Q2 claim	7
MONTH 7 2018/19 Resource Limit	673,251

FINANCIAL PERFORMANCE TO October 2018/19

MONTH 7 2018/19

Section G - Better Care Fund

Summary of Position against Plan

Area	YTD Variance against Plan			Forecast Variance			Previous Month Forecast Variance
	YTD Plan £'000	YTD Actual £'000	Plan £'000	Annual Plan £'000	Forecast £'000	Forecast Variance £'000	
LA Schemes	8,630	8,630	0	14,794	14,794	0	0
CCG Local Schemes	6,947	6,981	34	11,910	11,960	51	69
	15,577	15,611	34	26,704	26,755	51	69

The main variances within this area is related to the pressure within the DTOC SCAS Fragility scheme.

FINANCIAL PERFORMANCE TO October 2018/19

MONTH 7 2018/19

Cost Improvement and efficiency schemes			
	Annual Plan	Forecast	
	£	achievement	variance
	£	£	£
CCG cost improvement Schemes			
Prescribing	2,500,000	2,143,806	-356,194
Running Costs	750,000	647,337	-102,663
Mental Health placements	600,000	600,000	0
Community equipment	500,000	504,000	4,000
Other	1,600,000	1,210,010	-389,990
	5,950,000	5,105,153	-844,847
ICS Schemes	3,644,000	1,044,000	-2,600,000
Dormant Schemes	1,300,000	100,000	-1,200,000
Right Care Schemes	5,981,000	0	-5,981,000
Sub total	16,875,000	6,249,153	-10,625,847
CCG QIPP mitigations	0	5,423,805	5,423,805
17/18 scheme's c/f	0	1,042,647	1,042,647
Total Savings Schemes	16,875,000	12,715,605	-4,159,395

The month 5 QIPP report indicated that of the £16.9m savings target, only £6.2m would be achieved from the original savings schemes. However, inclusion of schemes initiated in 2017-18 and of QIPP financial mitigation schemes increased this to £12.7m.

NHS Berkshire West CCG

Statement of Financial Position as at:	As at 31 Mar 17	As at 30 Sep 18	Movement	As at 31 Oct 18
31-Oct-18	£000	£000	£000	£000
Non Current Assets	67	66	(5)	61
Total Non Current Assets	67	66	(5)	61
Inventories	987	987	0	987
NHS Receivables - Revenue	1,073	873	(696)	177
NHS Prepayments and Accrued Income	2,814	3,272	(656)	2,616
Non-NHS Receivables - Revenue	503	121	111	232
Non-NHS Prepayments and Accrued Income	608	474	922	1,396
Other Receivables	130	(13)	13	0
Total Trade and Other	6,115	5,714	(306)	5,408
Cash	49	(1,157)	(273)	(1,430)
Total Current Assets	6,231	4,623	(584)	4,039
NHS Payables - Revenue	(3,244)	(5,063)	(499)	(5,562)
NHS Accruals and Deferred Income	(4,370)	(4,064)	89	(3,975)
Non-NHS payables - Revenue	(12,989)	(15,600)	(737)	(16,337)
Non-NHS Accruals and Deferred Income	(3,630)	(1,585)	648	(937)
Other Payables	(10,959)	(8,203)	14	(8,189)
Provisions	(953)	(1,152)	(315)	(1,467)
Total Current Liabilities	(36,145)	(35,667)	(800)	(36,467)
Total Non Current Liabilities	(630)	(536)	315	(221)
Total Assets Employed	(30,544)	(31,580)	(1,069)	(32,649)
General Fund	(30,544)	(31,580)	(1,069)	(32,649)
Total Taxpayers Equity	(30,544)	(31,580)	(1,069)	(32,649)

The Statement of Financial Position summarises the assets and liabilities of the CCG at a point in time

Receivables have decreased by £306k and now stand at £5,408k.

Cash ledger balance at 31 October stands at £1,430k overdrawn and actual bank balance was £52k.

Current liabilities have increased by £800k and now stand at £36,467k.

The net result is an increase in Total Taxpayers Equity of £1,069k.

NHS Berkshire West CCG

Receivables

31-Oct-18

Aged Receivables	NHS Receivables		Non NHS Receivables Value		Total Value	
	Value (£000)	No	(£000)	No	(£000)	No
Less than 31 days (Not Due)	175	9	83	9	258	18
Between 31 - 60 days	-	-	-	-	-	-
Between 61 - 90 days	1	3	39	2	40	5
Greater than 90 days	110	4	-	-	110	4
Total	286	16	122	11	408	27

At the end of month 7, the CCG has two NHS overdue invoices amounting to £110k which are being disputed. Non NHS overdue due debts of £39k are being proactively chased and this amount is mainly outstanding from Pharmaceutical Companies

Cash Drawings

Main Cash Drawdown To Date £000	Prescribing To Date £000	Total Cash Drawings To Date £000	Current Allocation £000	Drawings to Date as a % of Allocation £000
346,593	32,448	379,041	659,818	57%

The CCG processed a cash draw down of £49,725k in October totalling £346,593k year to date. The drawings against prescribing to date stands at £32,448k. Total cash draw down to date is £379,041k. This represents 57% utilisation against cash allocation of £659,818k for the year.

At the end of the month the CCG had £52k cash at bank and this represents 0.1% of cash drawn down for the month.

NHS Berkshire West CCG

Payables

31-Oct-18

Aged Creditors - value	Not Due £000	Overdue 1-30 days £000	Overdue 31-60 £000	Overdue 61-90 days £000	Overdue 90+ days £000	Total £000
At 31 August	13,831	1,857	561	1,144	2,168	19,561
At 30 September	14,613	2,049	1,021	505	2,878	21,067
At 31 October	14,130	1,170	1,221	531	2,610	19,662

Aged Payables - volume	Nos	Nos	Nos	Nos	Nos	Total Nos
At 31 August	554	311	148	114	574	1,701
At 30 September	619	234	141	105	552	1,651
At 31 October	587	170	114	80	511	1,462

The CCG Aged Payables show the amount of unpaid invoices as 31 October 2018 which includes authorised and unauthorised invoices and credit notes.

Better Payment Practice Code

Better Payment Practice Code - payment within 30 days (cumulative YTD)	NHS Invoices		Non NHS Invoices		Total	
	Value of invoice (YTD) £'000	Number (YTD)	Value of invoices (YTD) £'000	Number (YTD)	Value of invoice (YTD) £'000	Number (YTD)
Total invoices paid	248,221	2,227	46,658	9,205	294,879	11,432
Total invoices paid within 30 days	247,004	2,182	45,263	8,880	292,267	11,062
% Paid within 30 days	99.5%	98.0%	97.0%	96.5%	99.1%	96.8%
Rating	Green	Green	Green	Green	Green	Green

*95% or more Green - 75% to 95% Amber - Less than 75% Red

The Better Payment Practice Code requires the CCG to aim to pay all valid invoices by the due date or within 30 days of receipt of a valid invoice, whichever is later. The target for achievement is 95%. The CCG is achieving its target of paying NHS and Non-NHS invoices by value and volume.

